# GROUP - ANALYSIS IN ORGANISATIONS



### OPEN SPACE TECHNIQUE

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## Organisations?

#### Structural Container

(Out There

- objective reality)
- As if Family
- Machine
- Bureaucracy
- System
- Computer
- Control

#### **Process Container**

(In - Between: subjective experience)

- Symbolic Interaction
- Bounded Chaos a.
   Complexity
- Process a. Unknown
- Group a. Foundation Matrix

#### ORGANISATION AND PSYCHOANALYSIS

Modern until 1980
( One to one projection screen )

- Neurotic
- Dyadic
- Primary Task
- Role Clarification
- System with Structure
- Hierarchical and Paternalistic
- Predictable
- Controlling

Post-Modern since 1980 ( Group Analytic projection screen )

- Borderline
- Matrix
- Primary Risks
- Role Re-creation
- Chaos and Complexity
- Sibling rivalry and subgrouping
- Uncertainty a. Unknown
- Process and flow

### Group Analytic Ideas in Consultancy

#### Transferable

- Matrix Thinking
- Ego Training in Action
- Localisation
- Mirroring
- Communication Theory
- In the group, through the group, by the group

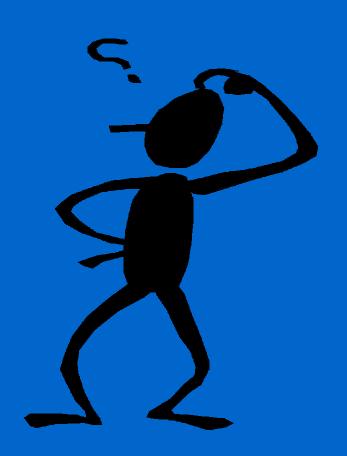
### Developmental Gain

- Co operation
- Self Organisation a. mastery of uncertainty
- Joint responsibility
- Interdependence
- Management a. strategy as dialogical process
- Cutting edge and Culture change through learning from experience

### **Group Analytic Consultant**

### ROLES

- Ethnographer
- Clinician
- Model Leader
- Container
- Transitional Object
- Joint Sense Maker
- Fool



### Group Analytic Consultancy Method

**Group Analytic Methods of Intervention** 

Group Analysis
Small Group (s) a. Teams
Large Groups a. Whole Systems
Inter - Group Exercises a. Sub-Systems

Slow Open
Process Consultancy
Tailor Made
Setting (s) Combined

Time Limited
Crisis Intervention
Top Down Design
Ind. a. Group Sess.

Group a. Process
Maintenance
Away Days
Open Spaces

### GROUP ANALYTIC CONSULTANCY

### **METHODOLOGY**

- Ongoing
- Crisis
- Maintenance

### CASE MATERIAL

- Local Authority
- Retail and Electricity
- Telecommunication
- Paper Manufacturer
- Primary Care
- Engineering

# Group Analysis in Organisations

Group Analysis in the times

not

Out of the times

### Group Process offers:

- Transitional Space
- Thinking Container
- Training for work with the unknown
- Practice in working with bounded chaos
- Management training in action
- Realistic Culture Building
- Working with whole organisation and person